



18/21 of our leading transformational medicines are derived from collaborations



>60% of development pipeline are externally sourced





ullet Bristol Myers Squibb™

Business Development

therapeutic Areas of Focus

Solid Tumors

Bristol Myers Squibb has pioneered breakthrough medicines that have changed survival expectations for patients with cancer, from the early breakthroughs such as taxane-based chemotherapy to transforming the treatment landscape by harnessing the body's immune system to fight cancer. We have an extensive portfolio of investigational compounds and approved medicines.

- We leverage our foundational expertise in tumor biology and application of translational approaches to benefit patients across all stages of disease
- We are pursuing novel therapies that focus on disease biology of cancers with high unmet need
- We seek opportunities in patient populations not currently addressable by checkpoint blockade
- We will expand into oncogenic pathways for both tumor intrinsic and extrinsic factors, including the immune system

Areas of interest include, but are not limited to, the following:

- Emerging modalities such as antibody-drug conjugates, radiopharmaceutical therapies, immune cell engagers
- Continued investment in targeted
 protein degrader platforms
- Tumor intrinsic biology with clear
 patient selection strategy
- Historically intractable targets to develop disruptive therapeutic technologies
- Novel innate and adaptive immune mechanisms
- Next-generation therapies with differentiated safety and efficacy profiles
- Therapies that address tumor intrinsic vulnerabilities and primary or acquired mechanisms of resistance to standard of care

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Compound/Brand Name	Phase	Modality	Externally Sourced/Partnered
Anti-CCR8	1	Biologic	
AR-LDD	1	Small Molecule	
EGFRxHER3 Bispecific ADC	1	Biologic	
Helios CELMoD	1	Small Molecule	
JNK Inhibitor	1	Small Molecule	
KRAS ^{G12D} Inhibitor	1	Small Molecule	
MAGEA4/8 TCER	1	Biologic	
NME 1	1	Small Molecule	
PRMT5 Inhibitor	1	Small Molecule	
SHP2 Inhibitor	1	Small Molecule	
SOS1 Inhibitor	1	Small Molecule	
TIGIT Bispecific	1	Biologic	
Anti-Fucosyl GM1	2	Biologic	
Anti-IL-8	2	Biologic	
farletuzumab ecteribulin	2	Biologic	
nivolumab + relatlimab	2	Biologic	
subcutaneous nivolumab + rHuPH20	3	Biologic	
RYZ101	3	Radiopharmaceutical	
subcutaneous nivolumab+relat- limab+rHuPH20	3	Biologic	
Adagrasib, KRAZATI®	М	Small Molecule	
Repotrectinib, AUGTYRO™	М	Small Molecule	
Nivolumab, OPDIVO®	М	Biologic	
Ipilimumab, YERVOY®	М	Biologic	
Paclitaxel, ABRAXANE®	М	Small Molecule	
Nivolumab and relatlimab-rmbw, OPDUALAG™	М	Biologic	

The goal of Bristol Myers Squibb's cancer research across an extensive portfolio of investigational compounds and approved medicines is to deliver medicines that offer each patient a better, healthier life and to make cure a possibility. Building on a legacy of innovation that has changed survival expectations across a broad range of cancers, our researchers are exploring new frontiers in personalized medicine, and through digital platforms, are turning data into insights that sharpen our focus. Deep understanding of causal human biology, cutting-edge capabilities and differentiated research platforms uniquely position the company to approach cancer from every angle.

Hematology

Bristol Myers Squibb has pioneered transformational medicines and is committed to sustaining its strong leadership and legacy in the development of transformational therapeutics for treating patients with malignant and benign hematological conditions.

 Our focus is on Multiple Myeloma, Lymphoma and CLL, AML, MDS, MPNs (e.g., myelofibrosis) and non-malignant conditions (e.g., thalassemias)

Areas of interest include, but are not limited to, the following:

- Targeted protein degradation/ homeostasis
- Epigenetics
- ADCs, including ADC degraders, immune cell engagers, and other novel antibody constructs
- Targeting molecularly defined patient segments
- Next-generation therapies with differentiated safety and efficacy profiles
- Novel therapeutic targets/ pathways and combinations
- Targeting pathways of resistance

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Compound/Brand Name	Phase	Modality	Externally Sourced/ Partnered
BCL6 LDD	1	Small Molecule	
CD33-GSPT1 ADC	1	Biologic	
CD33 NKE	1	Biologic	
CK1a Degrader	1	Small Molecule	
Dual Targeting BCMAxGPRC5D CAR T	1	Cell Therapy	
GPRC5D CAR T	2	Cell Therapy	
golcadomide	3	Small Molecule	
alnuctamab	3	Biologic	
iberdomide	3	Small Molecule	
mezigdomide	3	Small Molecule	
Ide-cel+, ABECMA®	М	Cell Therapy	
Liso-cel, BREYANZI®	М	Cell Therapy	
Fedratinib, INREBIC®	М	small Molecule	
Azacitidine tablets, ONUREG®	М	Small Molecule	
Pomalidomide, POMALYST®	М	Small Molecule	
Luspatercept-aamt, REBLOZYL®	М	Biologic	
Dasatinib, SPRYCEL®	М	Small Molecule	
Lenalidomide, REVLIMID®	М	Small Molecule	
Elotuzumab, EMPLICITI®	М	Biologic	

Cell Therapy

Bristol Myers Squibb is committed to building a leadership position in cell therapy by leveraging unparalleled disease expertise, CMC capabilities, manufacturing scale and portfolio of first/best-in-class assets.

Informed by one of the most extensive translational and clinical datasets in CAR T, we are
exploring a multitude of next-generation approaches, including allogeneic ("off the shelf")
programs, dual antigen targeting, CAR T cells armed with custom payloads and gene editing. Our
goal is to maximize the potential of cell therapy and reach more patients – both with and beyond
blood cancer – by expanding into new disease areas with unmet need, such as solid tumors and
immunology.

With our bold ambition, backed by a best-in-the-industry team and long-term commitment, we are leading the way to unlock the full promise of cell therapy as we strive to put more patients on the path to a cure. Areas of interest include, but are not limited to, the following:

- Clinical Stage assets with differentiated clinical profile across:
 - Allogeneic donor/iPSC, NK cells, Tregs
 Gamma dolta T cells
 - Gamma delta T cells
 - Additional cell types e.g., macrophages, NKT cells
- Novel tumor targets and binders CAR and TCR
- Next-generation engineering (e.g., CAR logic gates, gene editing, TME modulation)
- Non-viral delivery for modifying cell gene expression
- Enabling manufacturing platforms and technologies
- Combinations with other therapies to increase efficacy

Immunology

Bristol Myers Squibb is pursuing pathbreaking science in Immunology to deliver meaningful solutions that address unmet needs in rheumatology, gastroenterology, dermatology and pulmonology.

- Over two decades ago, our researchers pioneered the science of modulating the body's immune response to treat disease
- Today, Bristol Myers Squibb's Immunology franchise encompasses several marketed products and a robust pipeline in clinical development, including systemic lupus erythematosus (SLE), inflammatory bowel disease (IBD), psoriasis, and other immune-mediated diseases with high unmet needs
- Bristol Myers Squibb has an industry-leading pipeline, including discovery and clinical stage first-in-class agents spanning multiple pathways, mechanisms and approaches which are being developed internally and through partnerships and collaborations

Areas of interest include, but are not limited to, the following:

- Agents that target selective immune suppression, eliminate pathogenic immune memory cells and/or promote immune homeostasis, including those that act on both immune and non-immune cell types (e.g., epithelial and stromal cells)
- Progressive pulmonary fibrotic diseases including Idiopathic Pulmonary Fibrosis and non-IPF Interstitial Lung Diseases such as scleroderma
- Mechanisms which promote repair and reversal of fibrosis through inhibition of

inflammatory responses, protection of epithelium and normalization of fibroblast activation

- Novel therapeutic modalities that selectively leverage tissue restricted or genetically validated targets
- Biomarkers of disease activity to inform patient stratification, measure pharmacodynamic responses and predict efficacy, with a particular interest in such biomarker-enabled programs

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Compound/Brand Name	Phase	Modality	Externally Sourced/ Partnered
BMS-986454	1	Biologic	
CD19 NEX T	1	Cell Therapy	
IL2-CD25	1	Biologic	
PKC0 Inhibitor	1	Small Molecule	
afimetoran	2	Small Molecule	
TYK2 Inhibitor (BMS-986322)	2	Small Molecule	
cendakimab	3	Biologic	
LPA1 Antagonist	3	Small Molecule	
obexelimab**	3	Biologic	
Deucravacitinib, SOTYKTU®	М	Small Molecule	
Ozanimod, ZEPOSIA®	М	Small Molecule	
Abatacept, ORENCIA®	М	Biologic	
Belatacept, NULOJIX®	М	Biologic	

Cardiovascular

Here at Bristol Myers Squibb our commitment to developing new medicines to address the global burden of CVD has never wavered; in fact, it is as strong as ever. We are building on our 70-year legacy of discovering and delivering paradigm-changing medicines, leveraging our experience and expertise formed over the past several decades to take cardiovascular research to the next level. Our focus is on continuing this legacy of developing novel therapies including diseasemodifying medicines that help patients living with arterial thrombosis, defined sets of heart failure, cardiomyopathies, and residual risk of vascular disease in ways that were never possible before. We also highly value the application of precision medicine concepts to cardiovascular disease, including cardiomyopathy and heart failure.

Areas of interest include, but are not limited to, the following:

- Novel targets and/or cardiac specific delivery • modalities addressing specific cardiomyopathies (e.g., genetically defined targets)
- Modulators of cardiac sarcomere function, activation and inhibition
- Cardiac gene insufficiency caused by loss of function mutations
- Cardiac myocyte proteotoxicity caused by protein mutations or misfolding, sarcomere homeostasis
- Protection against or regression of adverse remodeling of the heart (e.g., fibrosis,

hypertrophy, resolution of inflammation, cardiomyocyte preservation or regeneration)

- Novel mechanisms to target heart failure
- Preservation or improvement of renal function/ renal perfusion in heart failure patients
- Improvement of peripheral vascular compliance
- Reduction in residual atherosclerotic risk driven by poorly or untreated dyslipidemias and/or vascular inflammation
- Translational tools for patient selection within more precisely defined target populations

mpound/Brand Name	Phase	Modality	Externally Sourced/Partnered
/K-224	2	Small Molecule	
lvexian	3	Small Molecule	
avacamten, CAMZYOS®	М	Small Molecule	
ixaban, ELIQUIS®	М	Small Molecule	
1	vexian vacamten, CAMZYOS®	vexian 3 vacamten, CAMZYOS® M	vexian 3 Small Molecule vacamten, CAMZYOS® M Small Molecule

Neuroscience

Bristol Myers Squibb is committed to the development of transformational therapeutics for patients with neurodegenerative, neuroinflammatory, neuromuscular, and psychiatric diseases.

We have built a network of external partnerships across multiple treatment platforms (small molecules, biologics and nucleic acid targeting) that leverage our leadership in protein homeostasis, immunology and inflammation to attack neurodegenerative, neuroinflammatory, neuromuscular and psychiatric diseases.

Areas of interest include, but are not limited to, the following:

- Disease-modifying therapies for Alzheimer's, Parkinson's, amyotrophic lateral sclerosis (ALS), repeat expansion diseases and progressive forms of multiple sclerosis
- Novel therapies for psychiatric disorders such as schizophrenia, major depressive disorder and bipolar mania where there are symptom domains of high unmet medical need and potential to improve patient outcomes
- Novel therapies for neuropsychiatric symptoms associated with neurodegenerative diseases such as Alzheimer's and Parkinson's disease psychosis and Alzheimer's agitation
- Targets that modulate brain circuitry underlying psychiatric and neuropsychiatric diseases, protein homeostasis, protein clearance, immune system biology, and neuroinflammation and that reduce, eliminate or clear neurotoxic proteins
- Emerging technologies (RNA, DNA targeting, gene regulation, editing and replacement, delivery vector optimization) that when matched to underlying disease genetics, can deliver a precision medicine portfolio with a high probability of success to address unmet medical needs
- Novel blood brain-barrier shuttle technologies
- Cell therapies for neuroimmune regulation and reset or CNS neuron replacement for conditions such as Parkinson's disease
- Translational tools
 - Novel translational biomarkers (Tissue-, imaging-, sensor-based) for detection, staging and monitoring progression of early disease
 - Novel methodologies for establishing clinical meaningfulness of novel drug candidates as early as possible in disease

	Compound/Brand Name	Phase	Modality	Externally Sourced/Partnered
7/C7/H 10	CD19 NEX T	1	Cell Therapy	
01 4/	eIF2B Activator	1	Small Molecule	
F	FAAH/MGLL Dual Inhibitor	1	Small Molecule	
	TRPC4/5 Inhibitor	1	Small Molecule	
	TYK2 Inhibitor (BMS-986465)	1	Small Molecule	
	Anti-MTBR-Tau	2	Biologic	
	KarXT	3	Small Molecule	
	Ozanimod, ZEPOSIA®	М	Small Molecule	

1 - Phase 1 2 - Phase 2 3 - Phase 3 M - Marketed Product Development

- Compound benefiting from external innovation

* In development for solid tumors and hematology ** BMS territory

Translational Medicine

At Bristol Myers Squibb, hundreds of world-class researchers make up the Translational Medicine team, spanning all therapeutic areas of focus from early discovery to commercialization. Leveraging genomics, proteomics, imaging, and bioinformatics, these researchers bring forward new learnings and solutions in efforts to revolutionize treatment strategies for some of the most challenging diseases.

Areas of interest include, but are not limited to, the following:

- Innovative biomarker applications to inform target identification, disease characterization and treatment optimization:
 - Diagnostic approaches to stratify/select patients most likely to benefit from therapy
 - Pharmacodynamic assessment of dose monitoring and treatment response
 - Biomarkers of emerging or novel clinical endpoints (e.g., minimal residual disease)
 - Technologies and systems to elucidate disease biology (including the tumor
- microenvironment) and mechanisms of resistance • Biomarker and bioanalytical technologies and platforms:
 - Novel histopathology approaches; multiplexed fluorescence-based platforms and digital pathology and imaging analysis software applications
 - Multicolored flow cytometry assays (exploratory and diagnostic grade), for both peripheral and tumoral assessment – Proteomic technologies including high-resolution or high-plex applications

 - Genomic-based platforms covering qPCR, ddPCR and NGS: gene expression profiling and tumor and germline DNA deep sequencing; spatial transcriptomics and single-cell RNAsea; methylation and epigenomic profiling; liquid biopsy applications (cfDNA and cfRNA)
 - Novel radiomic imaging capabilities and alternate tracer platforms

Research Technologies

Bristol Myers Squibb is committed to enhancing our discovery and development efforts through innovative technologies.

Areas of interest include, but are not limited to, the following:

- Access to new chemical matter, including macrocycle and fragment libraries
- Novel discovery platforms, including target discovery modalities and platforms
- focused on neuromuscular and neurodegenerative disease
- Shape emerging protein structure determination platforms
- Microfluidics based platforms that enable high throughput functional assays and sorting Super resolution imaging platforms (such as 3D bioprinter, intelligent image analysis tools, tissue imaging and real-time single cell sorting/purification based on machine learning)
- Technologies directed toward enhancing GI absorption of poorly absorbed compounds or enabling novel delivery methods (colonic, intraoral, subcutaneous, intra-tumoral)

Drug Platforms and Modalities



Biologics Drug Delivery Technology Small Molecules

We are open to a wide range of opportunities with prospective partners that will drive us towards groundbreaking healthcare solutions and help us transform patients' lives

through science.

- Julie Rozenblyum Senior Vice President, Business Development



- Solid state stabilization of proteins to enable high-concentration parenteral delivery
- Controlled release technologies for drug delivery
- Drug delivery device technologies
- Machine learning capabilities applied to research and early development
- Label-free cellular target engagement platforms
- Single cell genomics and proteomic platforms
- Systems biology tools to evaluate pharmacologic/toxicologic responses
- Translationally relevant preclinical models
- Companion digital therapeutics that enhance delivery of care
- ADCs: novel targets, including post-translationally modified forms, with a strong link to cancer biology and reasonable pre-clinical data
- Peptide permeability enabling technologies
- Novel MOA payloads for ADC's including TOPO1 inhibitors
- Protein degradation technology and platforms
- Stable cell lines to improve protein titer and quality attributes
- Platforms and engineered cell lines focused on cell and gene therapy applications and delivery systems (viral and non-viral); BBB delivery; delivery using payloads

Digital Innovation

Bristol Myers Squibb is committed to leveraging advances in digital innovation to better enable and accelerate the discovery, development, commercialization, and supply of our products. Our "3D" approach to clinical innovation, which combines data, design and digital technologies, is helping to build faster and more targeted drug-development programs.

Our capabilities of interest include, but are not limited to, the following:

- Machine-Learning/AI/foundation model approaches and computational biology technologies/platforms
- General bioinformatics and innovative & advanced data analytics
- Proprietary genomic, metabolomic, proteomic or other high density-information data sets and search tools, including real-world integrated molecular and clinical data repositories
- Digital optimization of clinical trials, including decentralized clinical trials, study design/ protocol optimization, trial virtualization
- Digital biomarkers and novel endpoints, including wearable technologies to support trials, predict and measure response and relapse
- Digital medicines and digital therapeutics
- Novel digitally-enabled healthcare models including home care and care coordination
- Digital patient/HCP engagement, early detection of diseases, improved therapeutic efficacy and patient safety, enhanced patient experience
- Digital innovations to improve manufacturing/supply chain scalability, connectivity, systems and data management, including cell therapy manufacturing

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Antibody Drug Conjugates Radiopharmaceuticals

- 🙊 RNA Oligonucleotides
- Cell Therapy
- 💥 Targeted Protein Degradation

Generation Bristol Myers Squibb, by far, fosters the most professional, technically detailed, and scientifically rigorous partnering environment."

" **Bristol Myers Squibb** has been exceptional to work with, and we appreciate the scientific exchange and fruitful discussions."

To learn more about our team, please visit the website: bms.com/partnering or scan the QR code on the right.



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Business Development

Strategic business development is an important area of focus for BMS that allows us to complement our internal expertise, maximize new opportunities to identify leading science and continue to build a top-tier R&D engine focused on helping patients prevail over serious diseases. **?**

> - Christopher Boerner, Ph.D. Chief Executive Officer

